

A Very Special Honor

ongratulations to all the Greater Phoenix Area businesses that are named a "Best Places to Work" for 2014. You truly deserve this recognition because your employees' participation in the survey helps to determine that you belong among this elite group of companies.

When employees take the time to express their satisfaction and appreciate how you treat them on the job, then your company really is a best place to work. And your employees become your greatest ambassadors

This is an honor that recognizes your company has earned the respect and admiration of your employees, colleagues and competitors. Your leadership efforts help all of us to achieve the Arizona we want.

CopperPoint Mutual Insurance Company - the state's premier provider of workers compensation insurance – is pleased to sponsor this annual event; we join in your celebration; and we are proud to see so many of our customers named on the lists of Best Places to Work.

At CopperPoint, we are committed to support and to be an advocate for Arizona businesses, small and large. We know the pressures your

businesses face, just as we know being named a Best Places to Work will be a point of pride for you and your organization.

Again, congratulations from CopperPoint.





President & CEO



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ON THE COVER

Yelp is the No. 1 Large Company in this year's Best Places to Work. Among its happy employees, from left, are Julia Darnton, junior sales manager; Dennis Methvin, sales manager; Samantha Buchsbaum and Coleman Barker, senior elite account directors; and Rachelle Mahoney, sales manager.

Photo by Jim Poulin | Phoenix Business Journal

STAFF

Project editor: Kat Bryant Lead designer: Joel Chadwick Photo editor: Jim Poulin Contributing writers: Masada Siegel,

Danika Worthington





assMutual Arizona is proud to be a premiere sponsor of the Phoenix Business Journal's "Best Places to Work 2014." As a Best Place to Work 6 years running, we believe that this award is an outstanding honor to receive for any size company. Your attendance at this event means you are being recognized as one of the Best Places to Work in Arizona, which elevates your company into an elite group of top businesses in the

As you know, Best Places to Work is more than just a title. It shows everyone that your company is a leader in work culture excellence. Winning this recognition signifies that your employees truly believe that your company is the Best Place to Work.

On behalf of MassMutual Arizona, a fellow Best Place to Work, let me congratulate you on being one of the Best Places to Work.

Jeffrey C. Dollarhide, CFP®, CLU®, CLTC® President, CEO and Managing Partner





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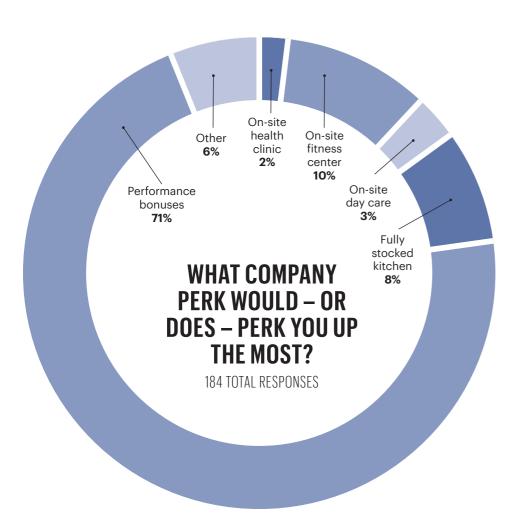
PROVIDED BY MILLER RUSSELL ASSOCIATES

Employees of Miller Russell Associates (No. 31, Micro Companies) are treated to the occasional visit from a cupcake truck.



PROVIDED BY PYXI

Pyxl (No. 35, Micro Companies) employees participate in team outings such as Camelback Mountain hikes.





Rewarding MVPs

CREATIVITY IS KEY TO INVESTING IN EMPLOYEES AT THE VALLEY'S BEST PLACES TO WORK

BY MASADA SIEGEL Contributing Writer

As the economy continues to improve, the playing field is changing as people once again have broader choices of where to ply their skills. Finding creative ways to show employees they are valued is becoming increasingly important again – and it's always been an integral part of being one of the Valley's Best Places to Work.

Just one example: When the Arizona Diamondbacks opened their 2014 season in Sydney, Australia, front-office employees were able to go along with the team and take a vacation Down Under. Through the D-backs organization, they received heavy discounts on flights, lodging and sightseeing opportunities, as well as special accommodations for the ballgames.

"Such companies put a strategic focus on their people," said Professor Angelo Kinicki of the W.P. Carey School of Business at Arizona State University. "They believe that a commitment to people is what leads to better service and profits. ... Companies make money when they invest in their people."

Many leading companies offer competitive salaries and substantial benefits packages, and they are implementing change in creative ways.

At Yodle, an online marketing company with offices in Scottsdale, employees are encouraged to question authority – respectfully. Executives believe this is an important part of the company's culture because it cultivates creative problem-solving and innovation.

This belief in independent thinking extends to executives trusting that their employees know themselves best. Yodle spokesman Radley Moss said his company's biggest perk is flexible paid time off for exempt employees.

"We believe that our employees have



A couple of Arizona Diamondbacks employees took advantage of the team's 2014 season opener in Australia to go snorkeling at the Great Barrier Reef.

the judgment to know when they need to take a break, tend to personal matters or spend time away from the office so that they can recharge and have fresh, focused minds - both at home and at work," he said.

Believing in employees, providing purpose in the mission and rewarding them for a job well done all can help to create a compelling workplace.

"People are satisfied when their needs are met," said Kinicki. "Doing meaningful work is one key need that many employees value. ... People want to feel like they are part of something."

Many companies in Arizona, from tourism to technology, are hiring again and finding value in creating programs and opportunities for their staff. Every year, the Phoenix Business Journal honors companies that are great places to work. Here's a look at a few that have made a difference, both for the community and for their employees.

StringCan Interactive No. 2, Micro Companies

As a Scottsdale interactive digital marketing and strategy company, StringCan has hit some bumps in the road.

"Our company definitely felt the pain

of the recession as many of our larger clients reduced their budgets," said founder and CEO Jay Feitlinger. "We did have to let a few team members go, and had to ask the remaining team members to take on more work. But when we asked the most of our team, those times ended up being when we were most impressed with how each and every team mem-



Feitlinger

ber rolled up his or her sleeves to get the job done – and at a level that still delivered the highest quality."

Part of the company's philosophy is to encourage feedback on work environment improvements. While the com-

pany offers many perks, such as team outings, its leaders also believe in investing in training and awarding additional paid time off for each year employees are with the company.

Feitlinger believes the little things go a long way to show appreciation to employees' dedication and support.

"We take the time to recognize hard work when things are going great, and

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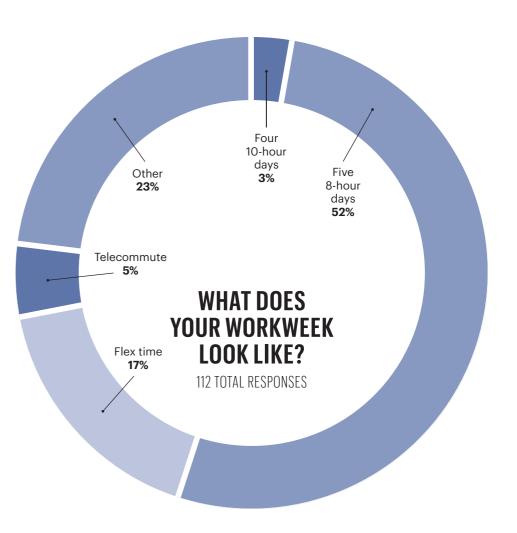


JIM POULIN | PHOENIX BUSINESS JOURNAL

StringCan Interactive CEO Jay Feitlinger, seated on table, believes the little things go a long way to show appreciation for a job well done.



Diamondbacks employees got to see more than baseball in Sydney last spring.



CONTINUED FROM PAGE 21

especially when they are not," he said. "We love to find creative ways to reward the team members that go above and beyond with surprise gifts."

Arizona Diamondbacks No. 17, Midsize Companies

The Arizona Diamondbacks also had to deal with cutbacks during the Great Recession.

"It was a huge concern of mine," said President and CEO Derrick Hall. "We had to sit down and make big decisions. We had to eliminate 40 jobs. I had sleepless

nights, literally, when my wife and I were both crying at night before



we had to make the announcements that would change the lives of colleagues who are like family members."

While team officials tried to save as many jobs

as possible by reducing other expenses, some areas were off-limits.

"The one place we did not cut back was in community spending," Hall said. "We increased our giving back to the community, because it was a time where they needed it most, and it resonated well with our employees."

In the Diamondbacks' philosophy,



PROVIDED BY VANTAGE RETIREMENT PLANS LLC

Employees of Vantage Retirement Plans LLC (No. 15, Micro Companies) dressed up in May to celebrate "Cinco de Vantage."

employee needs must come first, and

speak out, to be heard, to make mis-

takes and learn from them." Hall said.

"If they take ideas from other companies,

we ask them to figure out how to make

them better. (For example), Bloomberg

provides food for their employees, so

we bring in food in creative ways. The

team performance prizes include a name

"Our employees are encouraged to

every employee needs to feel valued.

during "Nerd Day" earlier this year. drawn for maid cleaning service for a so on a daily basis. month after a sweep, doughnuts after

Arizona Coalition to End Sexual and Domestic Violence No. 14, Micro Companies

four consecutive wins."

The Arizona Coalition to End Sexual and Domestic Violence is no stranger to dealing with difficulties; its workers do

PayPal workers made a spectacle of themselves

a D-backs shutout, and smoothies after

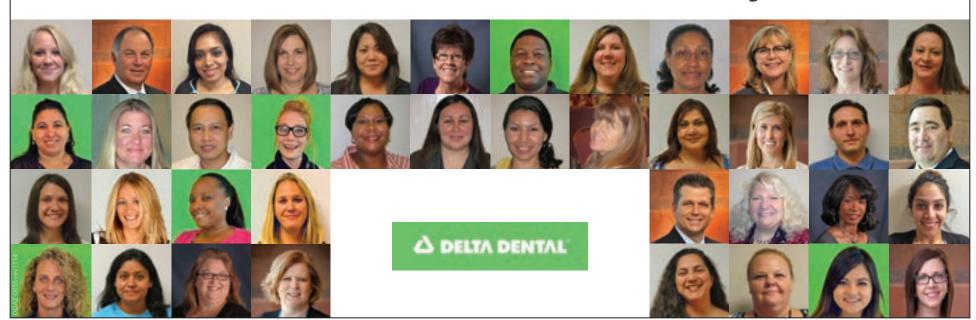
The nonprofit's mission is known for training, public policy efforts, and an advocacy hotline providing information and resources in its efforts to stop sexual and domestic violence.

However, when the economy was faltering, the group was able to weather the recession without layoffs because it has a

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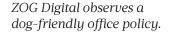




Under the "Queens for a Day" program at Adolfson & Peterson Construction (No. 36, Micro Companies), employees are rewarded with a team outing.



PROVIDED BY ZOG DIGITAL





ICAN's team (No. 39, Micro Companies) dressed up as food to kick off a dinner program in 2014.

CONTINUED FROM PAGE 22

diverse income stream. While the staff is not large, leaders' attention to detail and what's important to their workers is huge.

"We also have generous leave and

vacation policies, as well as the flexibility to work from home as needed." said COO Jessye Johnson. "Additionally, we have a policy that allows new parents who work at the coalition to bring Jessye their infant to work Johnson



until the infant reaches 6 months of age."

The organization also has a common-sense approach of discouraging employees from coming to work sick. If needed, leaders encourage workers to take the occasional "mental health" day to avoid burnout or simply to cope with general work-life stresses.

ZOG Digital No. 37, Micro Companies

North Scottsdale is home to ZOG Digital, a marketing and technology company specializing in search engine optimization. It works with a cross-section of

companies helping to build and optimize content for websites, search engines and social networks.

"We started ZOG Digital in 2011, so were less affected by the very worst of the economic recession," said Jason Squardo, the company's executive vice president of optimization. "We've experienced growth and attribute our success to the talented people who work here. Having said that, as we grow and hire for new roles, we see continue to see a huge response from job applicants."

One of the company's core principles is to foster leadership at every level of the



Squardo

organization and to promote from within, Squardo said. Another key is encouraging a worklife balance that enables employee flexibility.

"We respect our employees and value their need to have lives outside of the office, so

we're accommodating," he said. "We're also a dog-friendly office and encourage employees to bring their dogs in on Fridays. It's really fun, and it's become a part of who we are." Z



TO OUR EMPLOYEES, A BIG THANK YOU.

TO EVERYONE ELSE, WHAT ARE YOU WAITING FOR?

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Works of

The Valley's Best Places to Work display a wide variety of art and other types of decor in their offices – some inspirational, some functional, some beautiful, and some downright fun. On the next few pages, you'll find just a sampling of images from this year's winners.



JIM POULIN | PHOENIX BUSINESS JOURNAL

Every year, Yelp Inc. (No. 1, Large Companies) asks its employees to nominate co-workers who most embody the company's values. The winners' portraits become "Yelp Values posters" that are displayed in its offices around the world. Pictured here are Sales Manager Andrew Naumann and Associate Sales Manager Jackie Ramos.



Tim Bauer, co-owner of Statera (No. 6, Small Companies), loaned the company his collection of signed guitars and concert posters for display.





PROVIDED BY BOTANICARE

The office artwork at Botanicare (No. 20, Small Companies) represents founder and President Treg Bradley's support of local artists and the creative community.

PROVIDED BY LIFELOCK INC.

These green letters

appear in several

LifeLock Inc. (No. 11, Large Companies) as reminders of the company's values and behaviors.

places and in

different forms throughout the offices of



The main hallway of Keyser (No. 10, Micro Companies) sports this sculpture of mountain climbers to remind employees at the young company to continue striving to reach new heights.

GAME ON



PROVIDED BY ASHTON TIFFANY LLC

The wooden foosball table at Ashton Tiffany LLC (No. 7, Small Companies) – a work of art in itself – was used for an in-house tournament in August. Principal Mike Tiffany, front left, was among the contenders.



PROVIDED BY GPS INSIGHT

Community rooms at GPS Insight (No. 2, Small Companies) are named after characters in "Fast Times at Ridgemont High." The Spicoli Room, adorned with a photo of Sean Penn as Jeff Spicoli, houses a full-motion flight simulator.



PROVIDED BY WESPAC CONSTRUCTION

The cafe/game area at Wespac Construction (No. 21, Small Companies) features past years' posters for the McDowell Mountain Music Festival. Employees have donated time to support the annual festival since its inception in 2004.

Works of



Govig's mascot, Govi the Headhunter, graces the lobby of the executive placement firm (No. 5, Small Companies). PROVIDED BY GOVIG





PROVIDED BY LIFELOCK INC

This chalk wall is in a LifeLock Inc. community area for anyone to write down ideas and suggestions to help employees work better and smarter.



PROVIDED BY TERRALEVE

This mural of LaneTerralever's values serves as a daily reminder to employees of what the company (No. 23, Small Companies) is all about.

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As Desert Schools celebrates 75 years in the Valley, we are shining a spotlight on our employees, our members, and our community.

Thank you to our employees for shining a spotlight on us and voting Desert Schools as a Best Places to Work.

Explore our award-winning culture at desertschools.org/careers.

We're Here for You



Space case

DIFFERENT OFFICE STYLES ALL HAVE THEIR PROS AND CONS

BY DANIKA WORTHINGTON dworthington@bizjournals.com 602-308-6522

In 2013, Yahoo Inc. CEO Marissa Mayer sent out a memo banning employees from working at home.

"Speed and quality are often sacrificed when we work from home," she wrote. "We need to be one Yahoo, and that starts with physically being together.'

Her memo sparked a national conversation about the best workplace environment: open floor plans, cubicles or telecommuting. But despite the ongoing debate, no consensus has been reached. Different companies still herald one office layout over others.

We looked at Yelp, PayPal and iT1 as examples. Each was rated among the Phoenix Business Journal's Best Places to Work in the Valley, yet each uses a different office format.

When eBay Inc. acquired PayPal in 2002, the e-commerce business changed its local office to a combination of work styles. PayPal built its Chandler facility four years ago to fit that model.

Stephanie Daniel, business performance manager for PayPal (No. 1 on the Extra-Large Companies list), said the company allows employees to work at home, but that can create an impersonal barrier between employees.

"You do feel like you tend to get a lot done (at home). Obviously, you have flexibility around the work-life balance," she said. "But PayPal is very collaborative. I think one of the downsides of working remotely is you do tend to feel disconnected from people."

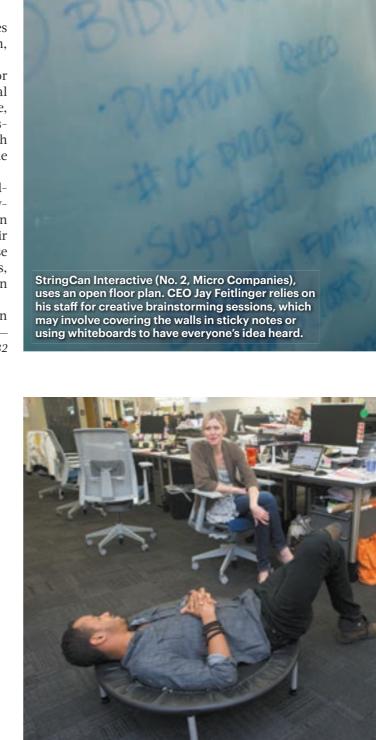
At the Chandler office, PayPal uses both cubicles and an open floor plan, each with its pros and cons.

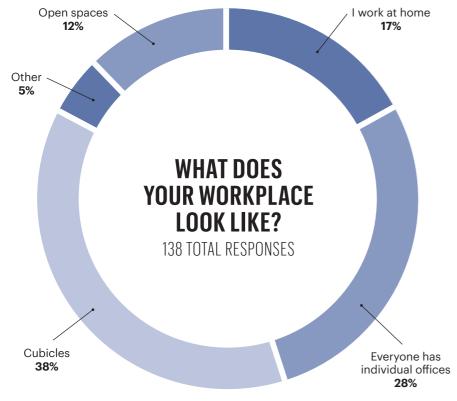
Cubicles provide an advantage for people who work with confidential materials or require a quiet atmosphere, but cubicle employees tend to feel disconnected from their peers. Having both cubicles and open space also gives the office a feeling of "us vs. them."

PayPal makes an effort to make leadership approachable for all employees, Daniel said. Therefore leaders often sit in an open environment with their employees. This helps them keep a pulse on what's going on in their departments, she said – but the lack of walls also can cause some problems.

"One of the drawbacks of the open

CONTINUED ON PAGE 32







Yelp Inc.'s open officen makes it easy for employees such as Senior Account Executive Cody Grosse and Sales Manager Erin Tolar to have informal discussions.

Design to comment of a contract of a contrac

PHOTOS BY JIM POULIN | PHOENIX BUSINESS JOURNAL



PayPal Compliance Operations Manager Rob DeCampos leads a stand-up meeting of the financial services operations department.

We asked our Best Places winners: What is your workplace style?

"While we do have private offices for many employees, we have several open flex spaces designed specifically to foster collaboration."

MICHAEL SCHROEDER, Marketing Director, Adolfson & Peterson Construction (No. 12, Midsize Companies)

"Our office is a collaborative, open space, complete with whiteboards for creative planning sessions and spontaneous Nerf gun wars."

JEANNIE KRILL, marketing manager, Pyxl (No. 35, Micro Companies)

"Yodle has an open workplace to foster collaboration. We have found that this helps our team members work together to solve problems and get the best results."

RADLEY MOSS, corporate communications director, Yodle (No. 12, Midsize Companies)

"It has always been the approach of Summit to provide a Class A office workplace that incorporates an environment of offices, cubicles and open space that generates an exciting atmosphere for people to collaborate."

SCOTT FORREST, founder and CEO, Summit Commercial Finance (No. 5, Micro Companies)

"Traditional cubicles are ...replaced by low desk walls and an open floor plan. Clear glass walls on every office and meeting room encourage a strict open-door policy and open communication for all."

JORDAN FYLONENKO, PR manager, Quicken Loans (No. 2, Large Companies)

"We have a very open and collaborative space, with just three offices We have a kitchen with a lounge area for employees to relax at lunchtime or enjoy coffee."

MELISSA DIGIANFILIPPO, partner and vice president of PR, Serendipit Consulting (No. 38, Micro Companies)

"Open areas are offered for group meetings and brainstorms. As a financial institution, maintaining the privacy of member data and proprietary company information is a high priority, and therefore appropriate workspaces to do so are maintained."

JENNIFER GODEL, senior vice president and chief HR officer, Desert Schools Federal Credit Union (No. 2, Extra-Large Companies) "Open and collaborative. Cubes would kill that, and so would telecommuting. We have several out-of-state workers and bring them in regularly to feel more of a part of the team."

LYNNE KING SMITH, CEO, TicketForce (No. 17, Micro Companies)

"We have the ability to work from home when necessary, and over half of our office space is set up with team rooms (that) can be checked out to use in collaboration with other team members."

MARGARETE NASIR, HR manager, Statera (No. 6, Small Companies)

"We have an open environment with individual workstations that have been designed to maximize collaboration while still retaining privacy. Some employees are parttime teleworkers due to their mobile roles and off-site client interactions."

SHAWN ELLIS, HR director, Lovitt & Touche (No. 9, Midsize Companies)

"Workspaces at GoDaddy are open because it helps boost productivity and creativity with collaborative meeting areas, bright colors, high ceilings, whiteboard walls, beanbag chairs and large-screen televisions."

AUGUSTE GOLDMAN,

chief people officer, GoDaddy (No. 9, Extra-Large Companies)

"We have a mixture of office spaces and cubicles. The cubicles provide enough privacy for staff to create their own work environment while allowing them to collaborate with their peers. The offices offer a more private area if employees need one-on-one time with the executive staff."

DARIN FISHER, CEO and managing member, Vision Community Management (No. 16, Small Companies)

"We favor an open-space concept with team members' cubes around manager desks. Our office has bright colors and lots of natural light."

GRACE MININBERG, associate vice president for human resources, GM Financial (No. 16, Large Companies)



JIM POULIN | PHOENIX BUSINESS JOURNAL

Music permeates Yelp's wide-open offices, drowning the cacophony of conversation in white noise.

CONTINUED FROM PAGE 30

floor plan can just be the noise, especially if you are sitting in a group that is taking phone calls or customer calls," she said.

This falls in line with the results of a 2013 study from the University of Sydney called "Workspace satisfaction: The privacy-communication trade-off in open plan offices." The study surveyed 42,000 offices in the U.S. to determine the benefits and shortcomings of an open plan compared with private offices. Participants overwhelmingly reported that the benefits from the "ease of interaction" in an open plan hardly negated the drawbacks in acoustics, privacy and proxemics.

But millennials, who have great control over future workplace trends, are still drawn to the exciting and energetic atmosphere of an open plan, such as the one at the Chandler offices of Yelp (No. 1 on the Large Companies list).

The San Francisco-based crowdsource review website, founded in 2004, followed the open trend of other technology companies.

"The big focus has just been keeping the small tech startup vibe," said Spencer Hoekstra, director of account management at Yelp.

There are no offices or cubicles, but

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Above: Yelp employees including Brittany Hannish, a junior account executive, enjoy being in the thick of it all in the company's wide-open office space.

Right: PayPal's Daniel Sheehan, seated, recruits PayPal employees to participate in Movember, a prostate cancer awareness campaign.



CONTINUED FROM PAGE 32

rather a sea of pods where managers sit among employees. The office is loud, as the obvious sounds of typing and other people's phone conversations joined Hoekstra's voice over the phone during his interview.

A Pandora station plays music, and employees cheer whenever someone closes a sale or hits one of the metal gongs scattered throughout the office. A photo of the past month's top-sales employee holding a boxing belt is posted on the wall, and a nap room is available with dim lights and massage chairs.

If employees need a bit more privacy, they can head to the Ferris Bueller conference room or any of the others named after 1980s movies, TV shows and bands.

"The way that we create the environment in terms of how it feels and how it works contributes 100 percent to how people behave," Hoekstra said.

He said Yelp's open floor plan maintains high energy while simultaneously nurturing trust and integrity – two aspects important to the tech company. Additionally, it leads to greater collaboration between departments that normally wouldn't talk to each other, he said.

"The only potential drawback is if somebody is on the phone and they say, 'What's that noise?' – 'That's just our

office, man," Hoekstra will reply. "They get really into it."

But not all Valley tech companies feel the same way. Scottsdale-based technology solutions company iT1 Source (No. 1 on the Small Companies list) embraces the cubicle culture.

Brian Doyle, iT1's corporate recruitment and human resources manager, said cubicles are especially beneficial for the sales team because it allows them to isolate themselves while working on a complicated quote or making prospective calls.

"It helps them tune out any distractions, whether they be visual or noise around the office, and just be able to focus on their work," he said.

"People like having their own space," he added. "They make it their own. When you spend so much of your time in one place, you have to be comfortable."

But if an employee's work allows it, he or she is able to work from home, Doyle said.

"Our team is very experienced, very talented in what they do," he said. "Having that freedom, being able to be treated like an adult without micromanaging their preferred working style and environment, allows them to be more engaged and more productive and helps with the overall culture of the company."



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We are excited about the announcement. But we are even more excited about what we are going to be able to accomplish as a whole. We can't wait to bring you added services and capabilities that will ignite your organization and drive true business impact.

About Xtreme Consulting

Founded in 2005, Xtreme didn't set out to create just another consulting firm - the world has enough consulting firms. We wanted to bring together a unique group of smart and passionate

people, all with varying skill sets, to help clients tackle their business and technology challenges in innovative ways.

Our services are flexible and affordable, and we have the ability to move quickly. From an engagement's start to finish, we work closely and openly with our clients, set clear expectations, and ensure success every step of the way.

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For more information on how we can assist your organization, please contact our Phoenix Managing Director, Shawn Plowman, at shawn@xtremeconsulting.com

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For a complete list, email us at info@xtremeconsulting.com

Xtreme Consulting Group, Inc.

3200 E Camelback Rd., Suite 390 Phoenix, AZ 85018

Talk with us: 602.977.7777 xtremeconsulting.com

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PHOENIX BUSINESS JOURNAL



Compiled by Dale Brown 602-308-6511, @PhxBizDaleBrown dbrown@bizjournals.com

BEST PLACES TO WORK - LARGE/EXTRA-LARGE¹

RANKED BY EMPLOYEE SURVEYS COMPILED BY QUANTUM WORKPLACE

LARGE

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2	Quicken Loans www.quickenloans.com	16425 N. Pima Road, Scottsdale 85260 800-251-9080	520	Mortgage banking	Matt Stoffer
3	Southwest Human Development www.swhd.org	2850 N. 24th St., Phoenix 85008 602-266-5976	834	Early childhood services provider	Ginger Ward
4	Kimpton Hotels of Arizona www.kimptonhotels.com	2 E. Jefferson St., Phoenix 85004 800-546-7866	365	Hotels	Jim Hollister
5	First American Title Insurance Co. sw.firstam.com/az	9000 E. Pima Center Pkwy., Scottsdale 85258 602-685-7000	526	Title insurance	Chip Carmer
6	Climatec Inc. www.climatec.com	2851 W. Kathleen Road, Phoenix 85053 602-944-3330	269	Construction	Terry Keenen
7	QuikTrip Corp. www.quiktrip.com	1116 E. Broadway Road, Tempe 85282 480-446-6300	600	Gasoline station/convenience store	Gary Mootz
8	IO www.io.com	615 N. 48th St., Phoenix 85008 480-513-8500	360	Data center technology	George Slessman
9	Kitchell www.kitchell.com	1707 E. Highland Ave., Phoenix 85016 602-264-4411	330	Construction, real estate	James Swanson; Jeff Allen
10	Raising Cane's Chicken Fingers www.ilovecanes.com	1215 S. Fort Apache Road, Ste. 240, Las Vegas, Nevada 89117 702-365-9221	340	Restaurant	Joseph Micatrotto
1	Lifelock Inc. www.lifelock.com	60 E. Rio Salado Pkwy., Ste. 400, Tempe 85281 877-529-9826	419	Identity theft protection	Todd Davis
12	Suntec Concrete www.suntecconcrete.com	2221 W. Shangri-La Road, Phoenix 85029 602-997-0937	663	Concrete construction	Jerry Barnier
13	Freedom Financial Network www.freedomfinancialnetwork.com	4940 S. Wendler Drive, Ste. 101, Tempe 85282 602-427-9523	550	Debt relief	Kevin Gallegos
14	BMO Harris Bank www.bmoharris.com	1 E. Camelback Road, Phoenix 85012 602-241-6500	360	Banking	Steve Zandpour
15	The CORE Institute www.thecoreinstitute.com	18444 N. 25th Ave., Ste. 320, Phoenix 85023 866-974-2673	437	Health care	David Jacofsky
16	GM Financial www.gmfinancial.com	1975 S. Price Road, Chandler 85286 480-281-9191	273	Financial services	Byron Callaway
17	Crescent Crown Distributing www.ccdaz.com	1640 W. Broadway Road, Mesa 85202 480-685-2000	650	Beverage distribution	James Moffett
18	Jones Lang LaSalle www.am.joneslanglasalle.com	3131 E. Camelback Road, Ste. 400, Phoenix 85016 602-282-6300	350	Commercial real estate	Dennis Desmond
19	CSAA Insurance Group csaa-insurance.aaa.com	5353 W. Bell Road, Glendale 85308 800-207-3618	988	Insurance	Rosa Sibilsky
20	Total Transit Inc. www.totaltransit.com	4600 W. Camelback Road, Glendale 85301 602-200-5500	323	Transportation	Craig Hughes

EXTRA-LARGE

	Business name Website	Address Phone	Local employees	Type of business	Top local executive
1	PayPal Inc. www.paypal.com	3000 W. One Payment Way, Chandler 85286 877-672-9725	1,800	Financial services	Karen Marshall
2	Desert Schools Federal Credit Union www.desertschools.org	148 N. 48th St., Phoenix 85034 602-433-7000	1,117	Credit union	Susan Frank
3	Discover Financial Services www.discovercard.com	2402 W. Beardsley Road, Phoenix 85027 623-643-6099	2,528	Financial services	Dennis Michel
4	Edward Jones www.edwardjones.com	8640 S. River Pkwy., Tempe 85284 480-337-2000	1,134	Investments	Dave Long
5	Goodwill of Central Arizona www.goodwillaz.org	2626 W. Beryl Ave., Phoenix 85021 602-535-4000	1,955	Nonprofit	Jim Teter
6	Humana Inc. www.humana.com	2231 E. Camelback Road, Ste. 400, Phoenix 85016 602-760-1700	2,520	Health care	Mark El-Tawil
7	Sonora Quest Laboratories /Laboratory Sciences of America www.sonoraquest.com	1255 W. Washington St., Tempe 85281 602-685-5000	2,297	Health care	David Dexter
8	Insight www.insight.com	6820 S. Harl Ave., Tempe 85283 800-467-4448	1,360	Computer sales, services	Kenneth Lamneck
9	GoDaddy www.godaddy.com	14455 N. Hayden Road, Scottsdale 85260 480-505-8800	3,037	Internet domain name registrar, Web hosting	Blake Irving
10	International Cruise & Excursions Inc. (ICE) www.iceenterprise.com	15501 N. Dial Blvd., Scottsdale 85260 602-395-1995	1,190	Travel package marketing	John Rowley

► CLOSER LOOK

9,907Total number of

lotal number of employees working for the 20 companies listed in the Large list on this page (average of 495.4 employees per firm)

18,938

Total number of employees working for the 10 companies listed in the Extra-Large list on this page (average of 1,893.8 employees per firm)

TOP FIVE LARGE COMPANIES, FIVE YEARS AGO

QuickTrip Corp.	475
Southwest Human Development	450
Westin Kierland Resort and Spa	725
Westcor	550
Chandler Regional Medical Center	1,412

ABOUT THE LIST

Information provided by Quantum Workplace. 1 Large category – 250 to 999 employees, Extra-Large – 1,000-plus. Companies are selected primarily on their employees' responses to surveys conducted by Quantum Workplace.

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X-LARGE COMPANIES



NUMBER 1

PayPal

Top local exec: Karen Marshall, vice president for global operations, Arizona and Latin America

HQ: San Jose, California **Local office:** Chandler **Employees:** 1,800

Industry: Financial servicesWeb: www.paypal.com

NUMBER 2



Desert Schools Federal Credit Union

Top local exec: Susan Frank, president and CEO

HQ: Phoenix **Employees:** 1,117

Industry: Financial servicesWeb: www.desertschools.org

NUMBER 3



Top local exec: Dennis Michel, vice president

HQ: Riverwoods, Illinois **Local office:** Phoenix **Employees:** 2,528

Industry: Financial servicesWeb: discovercard.com

LARGE COMPANIES



NUMBER 1

Yelp Inc.

Top local exec: Erica Galos Alioto, vice president of local sales. Phoenix

HQ: San Francisco
Local office: Scottsdale
Employees: 750

Industry: Technology
Web: www.yelp.com



NUMBER 2

Quicken Loans

Top local exec: Matt Stoffer, vice president of mortgage banking

HQ: Detroit

Local office: Scottsdale

Employees: 520

Industry: Financial services
Web: www.quickenloans.com



NUMBER 3

Southwest Human Development

Top local exec: Ginger Ward,

CEO

HQ: Phoenix Employees: 834 Industry: Nonprofit Web: www.swhd.org 38 PHOENIX BUSINESS JOURNAL



Compiled by Dale Brown 602-308-6511, @PhxBizDaleBrown dbrown@bizjournals.com

BEST PLACES TO WORK - MEDIUM¹

RANKED BY SURVEYS COMPILED BY QUANTUM WORKPLACE

	Business name Website	Address Phone	Local employees	Type of business	Top local executive
D	Osborn Maledon PA www.omlaw.com	2929 N. Central Ave., 21st Floor, Phoenix 85012 602-640-9000	103	Law firm	Scott Rodgers
2	MicroAge www.microage.com	8160 S. Hardy Drive, Ste. 101, Tempe 85284 480-366-2000	109	IT solutions provider	Mark McKeever; Jeff McKeever
3	Team Select www.teamselecthh.com	668 N. 44th St., Ste. 227E, Phoenix 85008 602-382-8500	100	Home health care	Mike Lovell
4	Homeowners Financial Group USA LLC www.homeownersfg.com	16427 N. Scottsdale Road, Ste. 145, Scottsdale 85254 480-305-8500	157	Mortgage banker	Pat Lamb
5	CSW Contractors Inc. www.cswcontractors.com	6135 N. Seventh St., Ste. 105, Phoenix 85014 602-266-7000	181	Construction	Robert Meyers
6	NOVA Home Loans www.novahomeloans.com	2850 E. Camelback Road, Ste. 270, Phoenix 85016 602-224-4840	150	Mortgage banker	Jon Volpe
7	Valley of the Sun United Way	1515 E. Osborn Road, Phoenix 85014 602-631-4800	109	Nonprofit	Merl Waschler
8	Bank of Arizona www.bankofarizona.com	16767 N. Perimeter Drive, Ste. 200, Scottsdale 85260 480-459-2821	114	Bank	Dave Ralston
9	Lovitt & Touché Inc. www.lovitt-touche.com	1050 W. Washington St., Ste. 233, Tempe 85281 602-956-2250	110	Insurance agency	Charles Touché
0	Risas Dental and Braces www.risasdental.com	1601 N. Seventh St., Ste. 260, Phoenix 85006 602-489-9075	200	Dentistry practice	Nicolas Porter, DDS
11)	Arizona Office Technologies www.aot-xerox.com	4320 E. Cotton Center Blvd., Phoenix 85040 602-346-3000	128	Technology consulting	Dan Brady
12	Yodle www.yodle.com	1375 N. Scottsdale Road, Ste. 400, Scottsdale 85257 877-276-5104	196	Online marketing	Kevin Biggs
3	Quarles & Brady LLP www.quarles.com	2 N. Central Ave., Phoenix 85004 602-229-5200	137	Law firm	Nicole Stanton
14	Nextiva Inc. www.nextiva.com	8800 E. Chaparral Road, Ste. 300, Scottsdale 85250 800-799-0600	228	Business telephones	Tomas Gorney
15	City Property Management Co. www.cityproperty.com	4645 E. Cotton Gin Loop, Phoenix 85040 602-437-4777	140	Community association management	Patti Garvin; Brian Lincks
16	McCarthy Building Companies Inc.	6225 N. 24th St., Ste. 200, Phoenix 85016 480-449-4700	168	General contractor	Bo Calbert
17	Arizona Diamondbacks www.dbacks.com	401 E. Jefferson St., Phoenix 85004 602-462-6500	246	Professional baseball	Derrick Hall
18	Avanade www.avanade.com	3200 E. Camelback Road, Ste. 205, Phoenix 98101 206-239-5600	185	Business technology	Jeffrey Bassett
9	EY www.ey.com	2 N. Central Ave., Ste. 2300, Phoenix 85004 602-322-3000	218	Accounting, management consulting	Ron Butler
20	Jennings, Strouss & Salmon PLC www.jsslaw.com	1 E. Washington St., Ste. 1900, Phoenix 85004 602-262-5911	123	Law firm	J. Scott Rhodes

► CLOSER LOOK

3,102

working for the 20 companies listed on this page

155.1

Average number of employees working for the 20 companies listed on this page

TOP FIVE, FIVE YEARS AGO

McCarthy Building Companies Inc.	218
Gallagher & Kennedy PA	212
FireSky Resort and Spa	130
Burch & Cracchiolo PA	100
PDS - Planned Development Services	101

ABOUT THE LIST

Information provided by Quantum Workplace. 1 Medium category – 100 to 249 employees. Companies are selected primarily on their employees' responses to surveys conducted by Quantum Workplace.

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MIDSIZE COMPANIES



NUMBER 1

Osborn Maledon PA

Top local exec: Scott Rodgers,

managing partner

HQ: Phoenix **Employees:** 103

Industry: Legal services

Web: www.omlaw.com



NUMBER 2

MicroAge

Top local exec: Jeff McKeever, founder

ouridei

HQ: Tempe

Employees: 109

Industry: Technology

Web: www.microage.com



NUMBER 3

Team Select

Top local exec: Mike Lovell,

president

HQ: Phoenix

Employees: 100

Industry: Health care

Web: www.teamselecthh.com

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BEST PLACES TO WORK - SMALL¹

RANKED BY SURVEYS COMPILED BY QUANTUM WORKPLACE

	Business name Website	Address Phone	Total employees	Type of business	Top local executive
1	IT1 Source www.it1.com	4110 N. Scottsdale Road, Ste. 300, Scottsdale 85251 877-777-5995	60	Information technology	Bryan Clifton
2	GPS Insight www.gpsinsight.com	19001 N. Scottsdale Road, Ste. 400, Scottsdale 85255 480-663-9463	65	Fleet tracking software	Robert Donat
3	Select Shops www.selectblinds.com	1910 S. Stapley Drive, Ste. 137, Mesa 85204 888-257-1840	72	Home furnishings	Al Silverberg
4	Harley-Davidson of Scottsdale www.hdofscottsdale.com	15600 N. Hayden Road, Scottsdale 85260 480-905-1903	77	Motorcycle dealership	Justin Johnson
5	Govig www.govig.com	4800 N. Scottsdale Road, Ste. 2800, Scottsdale 85251 480-941-5627	66	Recruitment services	Todd Govig
6	Statera www.statera.com	80 E. Rio Salado Pkwy., Ste. 711, Tempe 85281 602-340-8500	55	IT services provider	Tim Bauer
7	Ashton Tiffany LLC www.ashtontiffany.com	333 E. Osborn Road, Ste. 300, Phoenix 85012 602-257-9119	90	Risk management services	Mike Tiffany; John Ashton
8	Go AZ Motorcycles www.goaz.com	15500 N. Hayden Road, Scottsdale 85260 480-609-1800	63	Motorcycle dealership	Gina Marra
9	Chasse Building Team www.chasse.us	2400 W. Broadway Road, Mesa 85202 480-425-7777	65	Construction	Barry Chasse
10	Potter's House Apothecary www.pottershouserx.com	21753 N. 77th Ave., Ste. 1100, Peoria 85382 623-362-9322	50	Compounding pharmacy	Kevin Borg
11	Lifetree Manufacturing LLC www.lifetreemfg.com	2401 W. 1st St., Tempe 85281 480-477-9075	62	Nutraceutical manufacturer	Brandon Martin; Scott Brooks
12	Landings Credit Union www.landingscu.org	2800 S. Mill Ave., Tempe 85282 480-967-9475	67	Credit union	Margaret Hunnicutt
13	Burch & Cracchiolo PA www.bcattorneys.com	702 E. Osborn Road, Ste. 200, Phoenix 85014 602-274-7611	96	Law firm	Ed Bull
14	Sonoran Spine Center www.sonoranspine.com	1255 W. Rio Salado Pkwy., Ste. 107, Tempe 85281 480-962-0071	55	Health care	Dennis Crandall
15	Lavidge www.lavidge.com	2777 E. Camelback Road, Ste. 300, Phoenix 85016 480-998-2600	72	Marketing communications	Bill Lavidge
16	Vision Community Management www.wearevision.com	9633 S. 48th St., Ste. 150, Phoenix 85044 480-759-4945	60	Community management	Darin Fisher
17	Commercial Properties Inc.	2323 W. University Drive, Tempe 85281 480-966-2301	85	Commercial real estate	Leroy Breinholt
18	Burns & McDonnell Engineering www.burnsmcd.com	2600 N. Central Ave., Ste. 1500, Phoenix 85004 602-977-2623	68	Engineering firm	Patrick Edwards
19	MassMutual Arizona arizona.massmutual.com	17550 N. Perimeter Drive, Ste. 450, Scottsdale 85255 480-538-2900	80	Insurance, financial services	Jeff Dollarhide
20	Botanicare www.botanicare.com	6858 W. Chicago St., Ste. 3, Chandler 85226 877-753-0404	54	Hydroponics, indoor gardening support	Adam Sharp; Kayla Sharp; Treg Bradley
21	Wespac Construction www.wespacaz.com	9440 N. 26th St., Phoenix 85028 602-956-1323	77	General contractor/construction manager	R. John Largay
22	Sanders & Parks PC www.sandersparks.com	3030 N. Third St., Ste. 1300, Phoenix 85012 602-532-5600	53	Law firm	Mark Worischeck
23	LaneTerralever ¹ www.laneterralever.com	733 W. McDowell Road, Phoenix 85007 602-258-5263	98	Marketing communications	Beau Lane; Chris Johnson
24	Scottsdale National Golf Club www.sngc.com	29001 N. 122nd St., Scottsdale 85262 480-443-8868	70	Golf course	Troy Batt
25	Southwest Autism Research & Resource Center www.autismcenter.org	300 N. 18th St., Phoenix 85006 602-340-8717	82	Nonprofit	Daniel Openden

25	Southwest Autism Research & Resource Center www.autismcenter.org	300 N. 18th St., Phoenix 85006 602-340-8717	82	Nonprofit	Daniel Openden

¹ E.B. Lane and Terralever merged in October 2013.

1,742

► CLOSER LOOK

Total number of employees working for the 25 companies listed on this

69.7

Average number of employees working for the 25 companies listed on this

TOP FIVE, FIVE YEARS AGO

Homeowners Financial Group	85
DPR Construction Inc.	85
Statera	55
Ashton Tiffany LLC	96
The Dollarhide Financial Group LLC	75

ABOUT THE LIST
Information provided by Quantum Workplace.

1 Small category – 50 to
99 employees; Companies are selected primarily on their employees' responses to surveys conducted by Quantum Workplace.

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SMALL COMPANIES



NUMBER 1

iT1 Source

Top local exec: Bryan Clifton,

principal

HQ: Scottsdale **Employees:** 60

Industry: Technology

Web: www.it1.com



NUMBER 2

GPS Insight

Top local exec: Rob Donat, founder and CEO

HQ: Scottsdale **Employees:** 65

Industry: Technology

Web: www.gpsinsight.com



NUMBER 3

Select Shops

Top local exec: Al Silverberg,

owner

HQ: Mesa

Employees: 72

Industry:

Web: www.selectblinds.com



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BEST PLACES TO WORK - MICRO¹

RANKED BY EMPLOYEE SURVEYS COMPILED BY QUANTUM WORKPLACE

7	United Pet Care LLC	6232 N. Seventh St., Phoenix 85014	10	Dot hoalth care	Dorio A
	www.unitedpetcare.com	602-266-5303	10	Pet health care	Doris Amdur
2	StringCan Interactive www.stringcaninteractive.com	7525 E. Camelback Road, Ste. 201, Scottsdale 85251 480-612-0360	11	Online marketing	Jay Feitlinger
3	Owens & Perkins PC www.oplaw.com	7322 E. Thomas Road, Scottsdale 85251 480-630-2464	14	Law firm	Michelle Perkins; C.D Owens
4	SEI - Phoenix LLC www.sysev.com	7702 E. Doubletree Ranch Road, Scottsdale 85258 480-607-2635	17	Technology and business consulting	Aaron Detzer
5	Summit Commercial Finance www.summitcommercialfinance.com	14646 N Kierland Blvd., Ste. 130, Scottsdale 85254 888-758-8880	10	Business equipment financing and leasing	Scott Forrest
6	Catalyst Media Design www.catalystmediadesign.com	4141 N. Scottsdale Road, Ste. 155, Scottsdale 85251 480-471-8390	10	Advertising	Diana Trujillo; Renee duPlessis Bestor; Liz Sc
7	Triadvocates LLC www.triadvocates.com	2 N. Central Ave., Ste. 1150, Phoenix 85004 602-761-2760	10	Lobbying, public affairs	Management Committ
8	Cresa Phoenix www.cresa.com	2398 E. Camelback Road, Ste. 900, Phoenix 85016 602-648-7373	21	Commercial real estate	Gary Gregg; Scott Maxwell
9	Andante Law Group	4110 N. Scottsdale Road, Ste. 330, Scottsdale 85251 480-421-9449	10	Law firm	Daniel Garrison
0	Keyser www.keyserco.com	1048 N. 44th St., Ste. 200, Phoenix 85008 602-953-9737	21	Real estate advisory firm	Jonathan Keyser
1	The James Agency www.thejamesagency.com	8100 E. Indian School Road, Ste. 201, Scottsdale 85251 480-248-6710	16	Brand development firm	Veronique James
12	Slalom Consulting	3131 E. Camelback Road, Ste. 335, Phoenix 85016 602-760-3550	20	Management consultants	Jim Sikora
13	VincentBenjamin www.vincentbenjamin.com	2325 E. Camelback Road, Ste. 570, Phoenix 85016 602-595-9900	28	Recruiting, consulting	Adam Nebel
4	Ariz. Coalition Against Domestic Violence	2800 N. Central Ave., Ste. 1570, Phoenix 85004 602-279-2900	16	Nonprofit	Allie Bones
15	Vantage Retirement Plans LLC www.vantageiras.com	20860 N. Tatum Blvd., Ste. 240, Phoenix 85050 480-306-8404	14	Individual retirement accounts advisor	J.P. Dahdah
16	Santy www.santy.com	8370 E. Via de Ventura, Ste. K-100, Scottsdale 85258 602-317-8955	20	Advertising agency	Daniel Santy
17)	TicketForce www.ticketforce.com	4858 E. Baseline Road, Mesa 85206 866-726-3581	16	Ticketing, online ticket sales, custom websites	Lynne King Smith
18	I-ology www.i-ology.com	15279 N. Scottsdale Road, Ste. 260, Scottsdale 85254 480-850-2800	11	Web and app development, interactive marketing	Trish Bear
19	Subrosa Investigations LLC www.subrosapi.com	3877 N. Seventh St., Ste. 100, Phoenix 85014 602-256-2266	12	Private investigative agency	Daniel Perez
20	Point B Inc. www.pointb.com	2415 E. Camelback Road, Ste. 700, Phoenix 85016 602-357-6818	21	Management consulting	Michelle Sirott
21	TFO Phoenix Inc.	2400 E. Arizona Biltmore Circle, Ste. 1400, Phoenix 85016	22	Wealth management services	Chris Erblich; Scott Ho Chuck Carroll
22	Orchard Medical Consulting www.orchardmed.com	602-466-2611 3033 N. Central Ave., Ste. 800, Phoenix 85012 602-942-4700	29	Medical case management	Robin Orchard
23	Symmetry Software www.symmetry.com	14350 N. 87th St., Ste. 250, Scottsdale 85260 480-596-1500	18	Payroll tax withholding software	Tom Reahard
24	Lucid Agency www.lucidagency.com	51 W. Third St., Ste. E101, Tempe 85281 480-219-7257	19	Interactive marketing	Scott Kaufmann
25	Headfarmer LLC www.hfrecruiting.com	9237 E. Via de Ventura, Scottsdale 85258 480-214-9704	10	Employment recruiting and consulting	Jessica Corral; Eric Ry
26	Nat'l Council for Prescription Drug Programs	9240 E. Raintree Drive, Scottsdale 85260 480-477-1000	34	Nonprofit	Lee Ann Stember
27	Rose Law Group pc	7144 E Stetson Drive, Ste. 300, Scottsdale 85251 480-505-3936	35	Law firm	Jordan Rose
28	www.roselawgroup.com Socious	2500 S. Power Road, Ste. 118, Mesa 85209	15	Online community software	Steve Balthazor; Pau Schneider; Scott
29	www.socious.com Phoenix Children's Hospital Foundation	855-762-4687 2929 E. Camelback Road, Ste. 122, Phoenix 85016	45	producer Raising philanthropic support	Balthazor Steve Schnall
30	www.pchfoundation.org Mane Attraction Salon	602-933-4483 3156 E. Camelback Road, Phoenix 85016	25	for Phoenix Children's Hospital Hair salon	Kendall Ong; Beate
31)	www.maneattractionsalon.com Miller Russell Associates	602-956-2996 3200 E. Camelback Road, Ste. 300, Phoenix 85018	37	Registered investment advisers	Assmuth-Ong Mark Feldman
32	www.miller-russell.com Protiviti Inc.	602-468-1232 4127 E. Van Buren St., Ste. 210, Phoenix 85008	43	Risk and business consulting	Alex Robison
33	www.protiviti.com Hivewyre	602-273-8000 7272 E. Indian School Road, Ste.			
	www.hivewyre.com Renters Warehouse Arizona	102, Scottsdale 85251 480-339-4707 4620 N. 16th St., Ste. A-103, Phoenix 85018	20	Advertising co-op	Chad Little Donovan Reese; Kevi
34	phoenix.renterswarehouse.com Pyxl	480-626-2226 1475 N. Scottsdale Road, Ste. 161, Scottsdale 85257	31	Property management	Ortner Brian Winter; Nicole
35	www.thinkpyxl.com	480-745-2575	10	Digital marketing	Denton
36)	Adolfson & Peterson Construction	5002 S. Ash Ave., Tempe 85282 480-345-8700 18835 N. Thompson Peak Pkwy., Ste.	42	General contractors	Bryan Dunn
37	ZOG Digital www.zogdigital.com	300, Scottsdale 85255 480-426-9952	38	Search engine, social media marketing	Jeffrey Herzog
38	Serendipit Consulting www.serendipitconsulting.com	4450 N. 12th St., Ste. 238, Phoenix 85014 602-283-5209	10	Public relations and marketing firm	Melissa DiGianfilippo Alexis Krisay
39	ICAN: Positive Programs for Youth www.icanaz.org	650 E. Morelos St., Chandler 85225 480-821-4207	19	Nonprofit	Becky Jackson
10	Moses Inc.	20 W. Jackson St., Phoenix 85003 602-254-7312	35	Advertising, marketing, public relations agency	Louie Moses

► CLOSER LOOK

Total number of employees working for the 40 companies listed on this

Average number of employees working for the 40 companies listed on this page

TOP FIVE, FIVE YEARS AGO

Double AA Builders Inc.	17
Peralta Trail Elementary School	47
United Parking Systems LLC	20
Rose Law Group pc	26
Kforce Inc.	12

ABOUT THE LIST

Information provided by Quantum Workplace.

1 Micro category – 10 to
49 employees. Companies are selected primarily on their employees' responses to surveys conducted by Quantum Workplace.

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MICRO COMPANIES



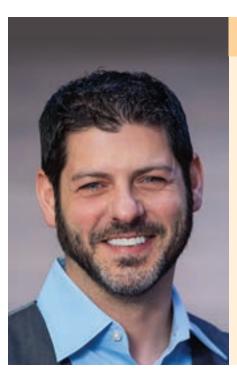
NUMBER 1

United Pet Care LLC

Top local exec: Doris Amdur, founder and president

HQ: Phoenix **Employees:** 10 **Industry:** Services

Web: www.unitedpetcare.com



NUMBER 2

StringCan Interactive

Top local exec: Jay Feitlinger, founder and CEO

HQ: Scottsdale **Employees:** 11

Industry: Media & marketing

Web: www.

stringcaninteractive.com



NUMBER 3

Owens & Perkins PC

Top local execs:

Co-founders C.D. Owens, senior partner; and Michelle Perkins, managing partner (pictured)

HQ: Scottsdale **Employees:** 14

Industry: Legal services **Web:** www.oplaw.com



STILL ONE OF THE BEST PLACES TO WORK.

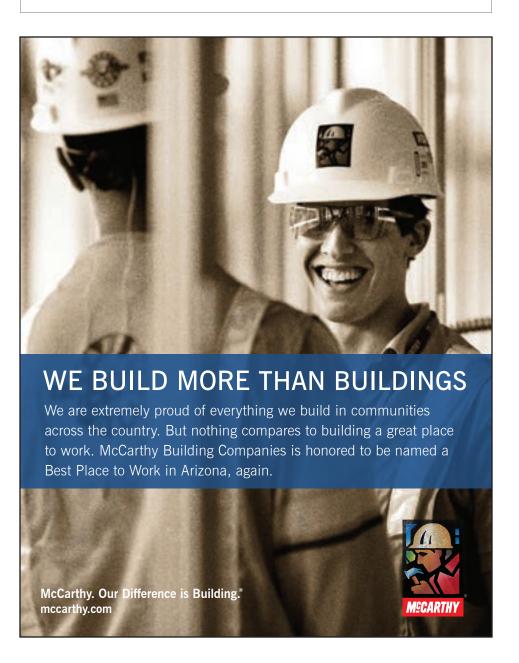
As our first year post-merger comes to a close, LaneTerralever is proud to remain one of Phoenix Business Journal's Best Places to Work. We thank our employees in Phoenix and Denver, who continue to make our agency a singular one.

Interested in joining our team? Reach out to us for current opportunities.

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Team efforts

The Valley's Best Places to Work display teamwork through their jobs, volunteerism and sports. Here are just a few examples from this year's winning companies.



PROVIDED BY VANTAGE RETIREMENT PLANS LLC

Workers from Vantage Retirement Plans LLC (No. 15, Micro Companies) volunteered this year at Feed My Starving Children.



PROVIDED BY AVANAD Employees of Avanade (No. 18, Midsize Companies) participated in a team-building cooking class.



PROVIDED BY MILLER RUSSELL ASSOCIATE Miller Russell Associates (No. 31, Micro Companies) participated in a community service day at St. Mary's Food Bank.



PROVIDED BY LUCID AGENCY

Lucid Agency (No. 24, Micro Companies) sponsors an employee soccer team in the Tempe Adult League.



PROVIDED BY DESERT SCHOOLS FEDERAL CREDIT UNION

As part of its largest philanthropic program, Operation School Bell, employees of Desert Schools Federal Credit Union (No. 2, Extra-Large Companies) converted a city bus into a mobile dressing center called the Delivering Dreams Bus to take school clothing to children in poverty across the Valley.

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Phoenix: Seattle: Portland: Bay Area: Chicago: Dallas: Denver: Southern California

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PROVIDED BY GPS INSIGHT

GPS Insight (No. 2, Small Companies) formed a team to compete in the Playworks Corporate Kickball event.



PROVIDED BY LOVITT & TOUCHE

Lovitt & Touche (No. 9, Midsize Companies) participate in the annual Make-A-Wish Walk in Tempe.



PROVIDED BY PAYPAL

PayPal (No. 1, Extra-Large Companies) conducted a backto-school backpack drive this year for low-income students.

Luis Gonzalez of the Arizona Diamondbacks (No. 17, Midsize Companies) with veterans and their service dogs from Soldier's Best Friend, one of the groups benefiting from the annual D-backs Celebrity Golf Classic. PROVIDED BY ARIZONA DIAMONDBACKS



CSAA IG would like to thank all our employees for helping to make us one of Phoenix's Best Places to Work

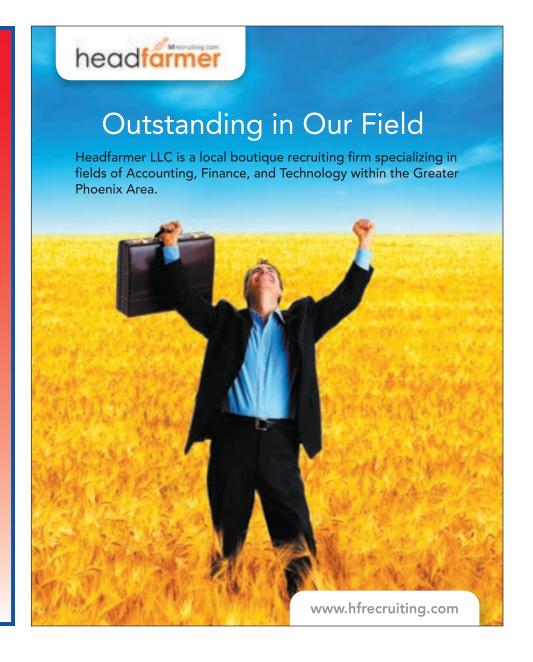
PBJ





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The next big thing

We asked representatives of this year's Best Places to Work: Game rooms and stocked kitchen pantries have become normal. What do you see as the next big trend in cool company perks?

"Resting areas (nap pods) for long days, stand-up desks and bicycle/treadmill desks, healthy snacks, espresso machines."

MELISSA DIGIANFILIPPO, partner and vice president of PR, Serendipit Consulting (No. 38, Micro Companies)

"We see a resounding continuation and focus on wellness and health ... bringing in chefs to teach healthy cooking, nutritionists to help analyze diets, juicing classes, weekly fitness and nutrition classes, on-site physicals, running clubs and more."

JORDAN FYLONENKO,

PR manager, Quicken Loans (No. 2, Large Companies)

"I foresee companies offering sabbaticals or sponsoring service-based international trips for extended periods to meet the needs of the less fortunate around the world."

VINCE DORAZIO, co-founder and president, VincentBenjamin (No. 13, Micro Companies)

"There is no greater perk than a person getting what they want out of life. In the future, the most impactful companies will

be those that truly aid

their employees in personal and professional development."

CLINT HARDISON,

founding member, Keyser (No. 10, Micro Companies)

"Our team would love to see in-house day care, pet sitting, and full locker rooms."

TARA BASHAM, director of human resources, Potter's House Apothecary (No. 10, Small Companies)

"We see employers more and more offering to subsidize the cost of public transportation, as well as organize internal carpool groups."

KRISTEN BRADLEY, culture lead, Nextiva Inc. (No. 14, Midsize Companies)

"A trend that looks to be the next big thing is the indoor/outdoor office and recreation space – spaces that allow employees flexibility of moving around and working inside or out."

GLENN LEIER, vice president, Wespac Construction (No. 21, Small Companies)

"Fitness programs and resting/ meditation rooms to build healthy workers."

LYNNE KING SMITH, CEO, TicketForce (No. 17, Micro Companies)

"Technology is a huge factor in business now, and we can envision an era where companies provide vehicles laced with all the top technology to make team members the most productive they can possibly be."

MELISSA JOHNSON, social media and online content coordinator, Rose Law Group PC (No. 27, Micro Companies)

"Concierge services (for) dry cleaning, grocery shopping, sending packages and taking the car in for servicing."

JESSICA CORRAL, partner, Headfarmer LLC (No. 25, Micro Companies)

> "Massages and spa treatments. Keeping employees relaxed, happy and healthy is going to become even more essential."

JAMES, CEO, the James Agency (No. 11, Micro Companies)



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www.thecoreinstitute.com

KEEP LIFE IN MOTION®

Old school

We asked representatives of this year's Best Places to Work: What were the perks like long ago, when your veteran executives originally joined the workforce?

"My last company had a holiday party and a small Christmas bonus if the company had a good year."

CLINT HARDISON, founding member, Keyser (No. 10, Micro Companies)

"A paycheck.
Seriously,
though, just
having a job and
opportunity for
growth was huge

and if you got health insurance, that was a big deal."

GLENN LEIER, vice president, Wespac Construction (No. 21, Small Companies)

"They were very simple: pins, watches, clocks for achieving milestones."

MARK FELDMAN, CEO, Miller Russell Associates (No. 31, Micro Companies)

"Paid time off, stock options, employee auto loans, college credit for new hire training, officer meetings, popcorn and video games in the break rooms."

> grace mininberg, associate vice president for human resources, GM Financial (No. 16, Large Companies)

"I joined the workforce in 1990.
We had a strict dress code – wore suits every day to the office – and new employees were given loans (not extended benefits) to purchase

JEFF BASSETT, Phoenix general manager, Avanade (No. 18, Midsize Companies)

appropriate clothing."

"Free soft drinks were a huge bonus when I started."

SCOTT BROOKS, managing partner, Lifetree Manufacturing (No. 11, Small Companies)

"Frequent happy hours whenever a good sale closed, lots more unhealthy snacks than we currently have, and occasional trips to ski or tour cities like New York and Boston."

ROBERT DONAT, CEO, GPS Insight (No. 2, Small Companies)

"When I joined the workforce over 35 years ago, we received a week vacation, limited holidays and medical insurance, and that was it."

JEANNE MORAST, human resources manager, Botanicare (No. 20, Small Companies)

"LaneTerralever President Chris Johnson stated that when he joined the workforce, benefits included 401(k), health care and vacation policy – and you might get free coffee."

MEGAN BREINIG, marketing coordinator, LaneTerralever (No. 23, Small Companies)

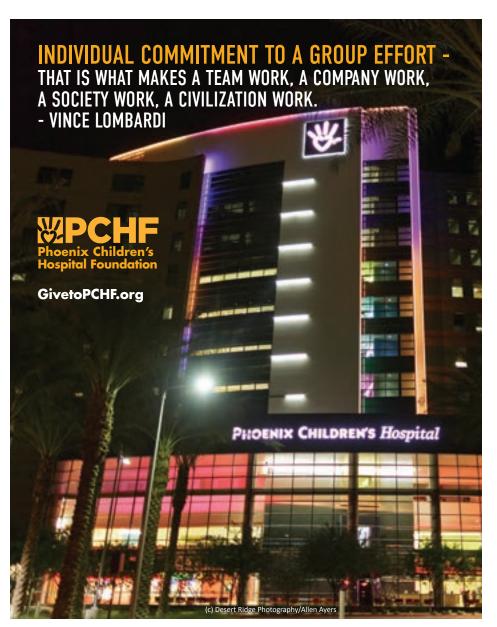
"There were not many perks even five or 10 years ago.
Just five paid holidays, and not even health insurance was offered."

BECKY JACKSON,

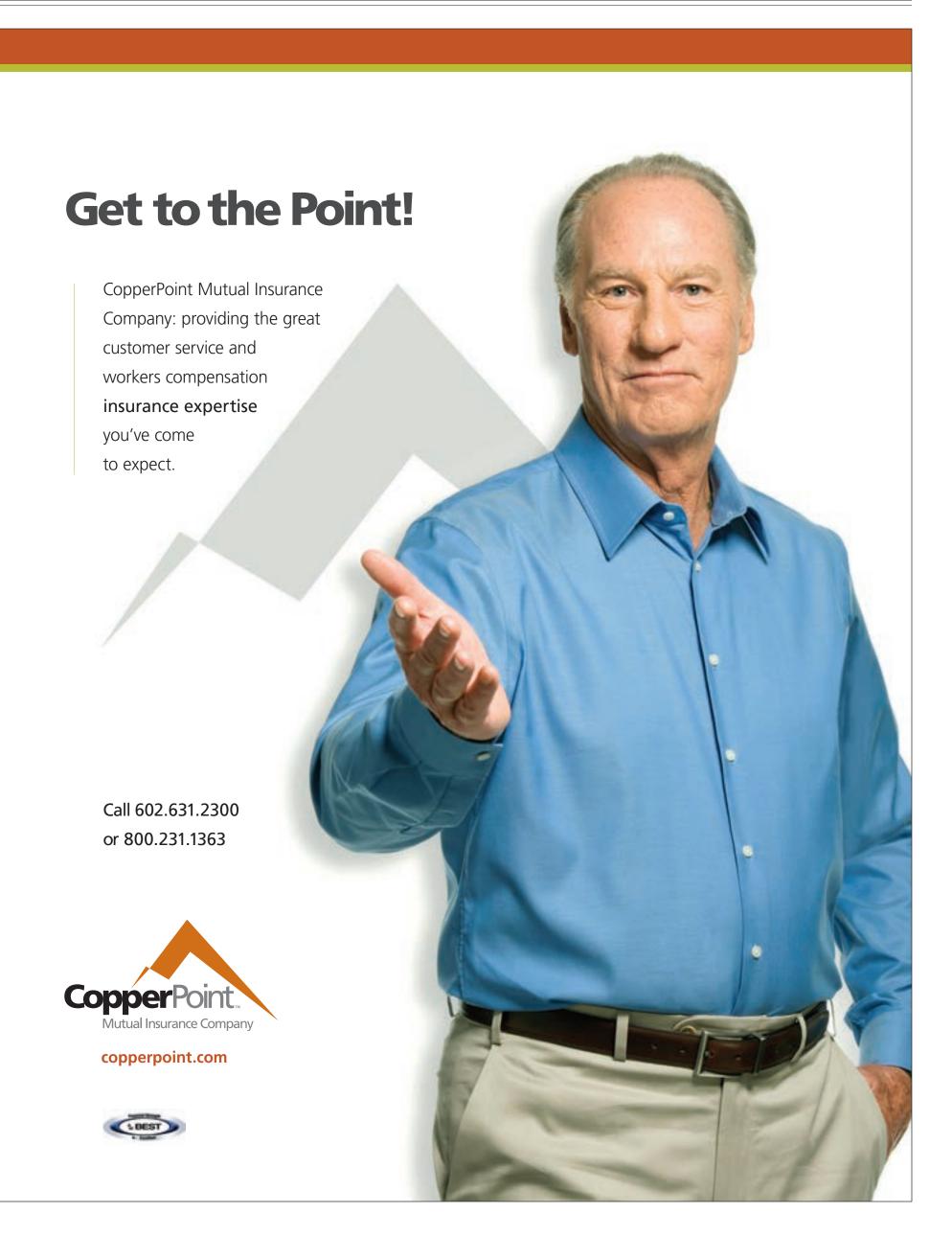
president and CEO, ICAN (No. 39, Micro Companies)

"Whether it was definedbenefit pensions based on years of service, or sabbaticals, vacation time and benefit vesting, most employers valued longevity and designed their perks to create 'golden handcuffs.'"

JOHN KELLY, principal, Triadvocates LLC (No. 7, Micro Companies)







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Please join MassMutual Arizona in congratulating the recipients of *Phoenix Business Journal's* Best Places to Work. As a proud supporter of the community, we know the importance of recognizing organizations that accomplish something that truly matters.

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Jeffrey C. Dollarhide, CFP®, CLU®, CLTC General Agent MassMutual Arizona California License #0B53845 17550 N. Perimeter Drive, Suite 450 Scottsdale, AZ 85255 Phone: 480-538-2997 jdollarhide@financialguide.com arizona.massmutual.com

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